



# Works Committee Minutes Tuesday, 26 November 2024 6:30 PM

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# **MINUTES**

# MINUTES OF THE ORDINARY MEETING OF THE WORKS COMMITTEE HELD IN THE COUNCIL CHAMBER, 135 CANNING HIGHWAY EAST FREMANTLE ON TUESDAY, 26 NOVEMBER 2024

#### 1 DECLARATION OF OPENING OF MEETING/ANNOUNCEMENTS OF VISITORS

The Presiding Member opened the meeting at 6.34pm

# 2 ACKNOWLEDGEMENT OF COUNTRY

"On behalf of the Council I would like to acknowledge the Whadjuk Nyoongar people as the traditional custodians of the land on which this meeting is taking place and pay my respects to Elders past, present and emerging."

## 3 RECORD OF ATTENDANCE

#### 3.1 ATTENDANCE

The following members were in attendance:

Cr M Wilson Presiding Member

Cr T Natale

Cr C Collinson

Cr A White

Cr A McPhail

The following staff were in attendance:

Mr N King Executive Manager Technical Services

# 4 MEMORANDUM OF OUTSTANDING BUSINESS

Nil.

#### 5 DISCLOSURES OF INTEREST

Nil.

#### 6 PUBLIC QUESTION TIME

Nil.

# 7 PRESENTATIONS/DEPUTATIONS

Nil.



#### 8 CONFIRMATION OF MINUTES OF PREVIOUS MEETING

#### 8.1 WORKS COMMITTEE TUESDAY, 23 JULY 2024

#### **OFFICER RECOMMENDATION**

Moved Cr McPhail, seconded Cr Collinson

That the minutes of the Works Committee meeting held on Tuesday, 23 July 2024, be confirmed as a true and correct record of proceedings.

(CARRIED UNANIMOUSLY 5:0)

For: Crs Collinson, Wilson, Natale, White, McPhail

Against: Nil

# 9 ANNOUNCEMENTS BY THE PRESIDING MEMBER

Nil.

# 10 REPORTS

Reports start on the next page



#### 10.1 BUILDING MAINTENANCE & IMPROVEMENT PROGRAM

Report Reference Number WCR-232

Prepared by Nicholas King, Executive Manager Technical Services

**Supervised by** Jonathan Throssell, Chief Executive Officer

Meeting date Tuesday, 26 November 2024

Voting requirements Simple Majority

Documents tabled Nil
Attachments Nil

#### **PURPOSE**

The Works and Services Committee is requested to receive this report regarding the Town's Building Maintenance & Improvement Program.

#### **EXECUTIVE SUMMARY**

The Town has approximately \$37 million in building asset portfolio and 44 individual asset items relating to buildings. Considering this number the Town has allocated approximately \$925,000 to the 2024/25 financial year for maintenance and upgrades.

#### **BACKGROUND**

The Towns last building condition assessments were undertaken in 2023, with most of the Towns assets in good condition, and only needing minor maintenance. Since then, the allocation to maintenance of buildings annually has been below what was recommended within the asset management plan.

In addition to the maintenance program the Town is undertaking the upgrade of the Fremantle City Women's soccer club building upgrade with a carry forward budget of \$690,000 from the financial year 2023/24.

#### CONSULTATION

Nil

#### STATUTORY ENVIRONMENT

Local Government Act 1995
Building Code of Australia 2005
Environment Protection Act 1994
Heritage Act 2004
and Regulations
Crown Lands Act 1989

#### **POLICY IMPLICATIONS**

Purchasing Policy 2.1.3

#### FINANCIAL IMPLICATIONS

The approved budget items for building upgrades for 2024/25 are as below:



		Comments
Description	Budget	
Tricolore Soccer Club Upgrades - carryover	\$ 690,000.00	Completed as of Nov 2024
Floorboard Sealing - enhancing thermal comfort	\$ 13,000.00	On hold
East Fremantle Community Park - Miscellaneous		Ongoing works
Works	\$ 140,529.00	
		Quote locked in, works
Upgrade door locks in all Town owned buildings	\$ 35,000.00	commence Nov 2024
Downpipes - EH Gray	\$ 1,000.00	Works completed as of Nov
Eaves Lining - EH Gray	\$ 1,000.00	2024
Verandah Columns - EH Gray	\$ 4,500.00	
Aluminium / wood doors - EH Gray	\$ 4,000.00	
Aluminium / wood windows - EH Gray	\$ 4,500.00	
Painting - EH Gray	\$ 7,500.00	
Eaves Lining - Camp Waller	\$ 4,500.00	Seeking quotes
Upgrade RCD's switchboards - Various buildings	\$ 10,000.00	Seeking quotes
Lighting - Hurricanes	\$ 9,000.00	Seeking quotes
	\$ 924,529.00	

#### STRATEGIC IMPLICATIONS

The Town of East Fremantle Strategic Community Plan 2020-2030 states:

Strategic Priority 1 – Social - A socially connected, inclusive and safe community.

1.2 Inviting open spaces, meeting places and recreational facilities

Strategic Priority 3 – Built Environment – Accessible, well planned built landscapes which are in balance with the Town's unique heritage and open spaces

- 3.2 Maintaining and enhancing the Town's character
- 3.3 Plan and maintain the Town's assets to ensure they are accessible, inviting and well connected

#### **RISK IMPLICATIONS**

#### **RISKS**

Risk	Risk Likelihood (based on history & with existing controls)	Risk Impact / Consequence	Risk Rating (Prior to Treatment or Control)	Principal Risk Theme	Risk Action Plan (Controls or Treatment proposed)
If buildings are not maintained they deteriorate and costs become more long term	Possible (3)	Minor (2)	Moderate (5-9)	SERVICE INTERRUPTION Medium term temporary interruption - backlog cleared by addtional resources <1 week	Manage by updating asset management plans and maintenance budgets to avoid long term issues



#### **RISK MATRIX**

Consequence		Insignificant	Minor	Moderate	Major	Extreme
Likelihood		1	2	3	4	5
Almost Certain	Almost Certain 5		High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

A risk is often specified in terms of an event or circumstance and the consequences that may flow from it. An effect may be positive, negative or a deviation from the expected and may be related to the following objectives: occupational health and safety, financial, service interruption, compliance, reputation and environment. A risk matrix has been prepared and a risk rating is provided below. Any items with a risk rating over 16 will be added to the Risk Register, and any item with a risk rating over 16 will require a specific risk treatment plan to be developed.

#### **RISK RATING**

Risk Rating	6
Does this item need to be added to the Town's Risk Register	No
Is a Risk Treatment Plan Required	No

#### SITE INSPECTION

Nil

#### COMMENT

With the condition assessments for the buildings completed in March 2023, this has informed the 10 year capital works program for buildings, including the sub-component upgrades required.

Fremantle City Women's soccer club building upgrade commenced in March 2024, with the demolition of the existing changing room completed. The works as of early November 2024 were completed and signed off for building occupancy. The club are happy with the outcome of the works.

#### CONCLUSION

The Fremantle Women's Football Club building upgrade project is the biggest capital building upgrade for this financial year, which the completion of this means the facility is now suitable for women's sport. The minor building upgrade projects commenced in August 2024, with the majority of these works planned to be completed before December 2024.



#### 10.1 OFFICER RECOMMENDATION / COMMITTEE RESOLUTION

**Committee Resolution 012611** 

**OFFICER RECOMMENDATION:** 

Moved Cr Collinson, seconded Cr Natale

That the Works Committee receive and note the building maintenance and improvement report.

(CARRIED UNANIMOUSLY 5:0)

For: Crs Collinson, Wilson, Natale, McPhail, White

Against: Nil

REPORT ATTACHMENTS

Nil



#### 10.2 CAPITAL WORKS PROGRESS REPORT

Report Reference Number WCR-230

Prepared by Nicholas King

Supervised by Jonathan Throssell

Meeting date Tuesday, 26 November 2024

Voting requirements Simple Majority

Documents tabled Nil

**Attachments** 

#### **PURPOSE**

The Works and Services Committee is requested to receive this report regarding the Town's Capital works program progress until November 2024.

#### **EXECUTIVE SUMMARY**

The Council's adopted 2024/25 budget consists of over \$3.6 million of capital renewal and upgrade projects. Consisting of four categories; Plant and Equipment, Furniture and Equipment, Buildings, and Infrastructure. With the early adoption of the budget, the procurement process has commenced for many of the items within the budget, to make sure projects are delivered on time and on budget.

#### **BACKGROUND**

Following the adoption of the budget, Officers have planned out the 2024/25 capital works program for the financial year ahead. All other major capital projects are planned to be completed by December 2024. Projects such as the Fremantle City women's soccer club are planned to be completed by November 2024, which is a large carry over project from 2023/24.

#### CONSULTATION

Internal consultation with impacted Officers, including the Executive Management Team.

#### STATUTORY ENVIRONMENT

#### Local Government (Functions and General) Regulations 1996 - (11)

Require that tenders be publicly invited for such contracts where the estimated cost of providing the total service is expected to be, more or worth more, than \$250,000.

#### **POLICY IMPLICATIONS**

Purchasing Policy 2.1.3

#### FINANCIAL IMPLICATIONS

As per the attached Capital works report, the Capital works renewal and upgrade program is worth over \$3.7 million.

## STRATEGIC IMPLICATIONS

The Town of East Fremantle Strategic Community Plan 2020-2030 states:

Strategic Priority 3 – Built Environment – Accessible, well planned built landscapes which are in balance with the Town's unique heritage and open spaces



3.3 Plan and maintain the Town's assets to ensure they are accessible, inviting and well connected

#### **RISK IMPLICATIONS**

#### **RISKS**

Risk	Risk Likelihood (based on history & with existing controls)	Risk Impact / Consequence	Risk Rating (Prior to Treatment or Control)	Principal Risk Theme	Risk Action Plan (Controls or Treatment proposed)
Individual quotes will need to be sought for minor works, delaying works and compromising capital works completion within financial year.	Unlikely (2)	Minor (2)	Low (1-4)	FINANCIAL IMPACT \$250,001 - \$1,000,000	Manage by undertaking procurement early in the financial year to ensure works can be completed.

#### **RISK MATRIX**

Conseque	nce	Insignificant	Minor	Moderate	Major	Extreme
Likelihood		1	2	3	4	5
Almost Certain 5		Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

A risk is often specified in terms of an event or circumstance and the consequences that may flow from it. An effect may be positive, negative or a deviation from the expected and may be related to the following objectives: occupational health and safety, financial, service interruption, compliance, reputation and environment. A risk matrix has been prepared and a risk rating is provided below. Any items with a risk rating over 16 will be added to the Risk Register, and any item with a risk rating over 16 will require a specific risk treatment plan to be developed.

#### **RISK RATING**

Risk Rating	4
Does this item need to be added to the Town's Risk Register	No
Is a Risk Treatment Plan Required	No

#### SITE INSPECTION

Nil

#### COMMENT

Capital works projects updates and comments is in the below table, noting that to November 2024 the Town has a actual & commitments of \$1.8 million, compared to the \$4.1 million budget.

Most of the larger capital projects are to be completed before December 2024, these include the Fremantle Women's soccer club upgrade, Riverside Road upgrade, and the footpath upgrade projects, which account for more than a third of the total budget. Items such as plant and equipment within the budget will be researched and ordered as soon as practicable, however delays in these items are sometimes out of Officers control.



		Total (Actuals	
Account Decembring	Current	& 	Samuel and a
Account Description Upgrade of EV charger power connection	Budget	Commitments)	Comments
adjacent to Town hall car park	¢ 20,000,00	¢ 205.00	Works planned to commence Dec 2024
Kobota F3690	\$ 20,000.00	\$ 395.00	Delivered
Two EV Charges for East Fremantle	\$ 55,000.00	\$ 59,392.86	Delivered
Community Park	ć 44.000.00	ć	
Isuzu MKR190 truck	\$ 44,000.00	\$ -	Truck prices being sought
Kobelco SK17SR-5	\$ 90,000.00	\$ -	Prices being sought
Upgrade street lights to LED, including	\$ 40,000.00	Ş -	r rices being sought
smart lighting for major roads	\$ 310,000.00	\$ -	Liaising with WP
Isuzu 4.5T Tipper	\$ 310,000.00	\$ 71,820.00	Truck prices beingh sought
ERP Replacement - New Electronic	-	\$ 71,820.00	Truck prices beingin sought
Document Records Management System	\$ 70,000.00	\$ -	On hold
AV Council Chambers (Recording	3 70,000.00	, -	Cirilot
Equipment + Replace end of life			
equipment)	\$ 60,000.00	\$ 50,345.35	Completed
Public art work including the East	φ 00,000.00	φ 30,3 13.33	
Fremantle Community Park	\$ 91,000.00	\$	
Floorboard Sealing - enhancing thermal	7 32,000.00		
comfort	\$ 13,000.00	\$ -	On hold
EH Gray various upgrades	\$ 22,500.00	\$ 20,596.00	Works commenced Nov 2024
			Works planned to commence Feb
Building upgrade - Hurricanes - Lighting	\$ 9,000.00	\$ -	2025
Building upgrade - Camp Waller - Eaves			Works planned to commence Feb
lining	\$ 4,500.00	\$ -	2025
East Fremantle Community Park -			
Miscellaneous Works	\$ 410,277.00	\$ 146,476.08	Works ongoing
East Fremantle Community Park - Dog			
Park	\$ -	\$ 1,795.00	Completed
Solar and Battery Installation East			
Fremantle Community Park. Solar			
installation Town Hall, Depot and			
Dovenby House	\$ 707,500.00	\$ -	Prices being sought
East Fremantle Community Park -			
Scoreboard	\$ 50,000.00	\$ -	
Tricolore Soccer Club Upgrades	\$ 716,322.00	\$ 710,614.30	Works completed Nov 2024
Buildings upgrade RCD's switchboards -			Works planned to commence Feb
Various	\$ 10,000.00	\$ -	2025
Buildings upgrade door locks - Various			Works planned to commence Feb
	\$ 35,000.00	\$ 31,818.18	2025
Riverside Road (adjacent to Leeuwin Boat			Works commenced Nov 2024, to
Ramp)	\$ 483,733.00	\$ 463,782.37	be completed by Dec 2024



					EAST FREMANILE
Preston Point Road - Above carpark near					
Tennis Club - Investigate and upgrade					
storage prior to water entering pipe to					
river	\$	20,000.00	\$	20,824.29	Completed
George Street - Drainage investigation					
and upgrades to allow underground piped					
water flow	\$	20,000.00	\$	-	On hold
Upgrade old pits to SEPs	\$	15,000.00	\$	-	
Limestone wall replacement - Glasson		·			Works planned to commence Jan
Park	\$	40,000.00	\$	18,181.82	2025
Extend cricket practice nets hardstand by					Works planned to commence Dec
approx 6m - Henry Jeff & Preston Point	\$	30,000.00	\$	28,415.00	2024
Rotunda replacement - Mervi Cowan Park					Works planned to commence Dec
Noturida replacement - Mervi Cowan Fark	\$	55,000.00	\$	-	2024
Bin upgrades	١.				
2 456.4465	\$	10,000.00	\$	6,613.00	Ordered, awaiting delivery
Bore test/replacement - Foreshore Parks					Works planned to commence Jan
- 1	\$	30,000.00	\$	_	2025
Bore pump test - Stratford Street Park					Works planned to commence Jan
	\$	10,000.00	\$		2025
Irrigation upgrade - Marjorie Green Park					Works planned to commence Jan
migation appliace inaljone ereem and	\$	10,000.00	\$	-	2025
Irrigation upgrade tie in to existing system					Works planned to commence Dec
-Locke Park	\$	35,000.00	\$	-	2024
Upgrade of Retic - Preston Point					Works planned to commence Nov
opgrade of Netic Treston Fourt	\$	20,000.00	\$	4,367.89	2024
Drink Fountains	\$	10,000.00	\$	11,345.00	Ordered, awaiting delivery
Rotunda replacement - Wayman Park					Works planned to commence Dec
Noturida replacement - wayman rank	\$	40,000.00	\$	23,755.45	2024
Wayman softfall upgrade for exercise					
equipment	\$	20,000.00	\$	-	Prices being sought
Paid Parking and Streetscape Design Work					
and Preliminaries - Silas Street and					
Leeuwin Carpark	\$	80,000.00	\$	-	On hold
Carparks - General Allocation	\$	20,000.00	\$	2,830.00	Ongoing
Pram ramp upgrades to DDA standards					
(to do 20 pram ramps)	\$	20,000.00	\$	9,090.91	Ongoing
Moss St, (west side), between Canning		·			
Hwy & George St (Remove Concrete and					
replace with Red asphalt, as per style					
guide)	\$	86,400.00	\$	72,000.00	Works completed Nov 2024
George Street (north side), between	T	-,		,	
Hubble St & Duke St (Remove brick paving					
and replace with red asphalt, as per style					Works planned to commence Jan
guide)	\$	75,000.00	\$	82,555.64	2025
Riverside Road (West side), adjacent to	٠	, 3,000.00	۰	32,333.04	
Leeuwin Boat Ramp (do at same time as					Works commenced Nov 2024, to
road upgrade)		49,500.00	\$	40,375.00	be completed by Dec 2024
Todu upgraue)	_				



Bolton St & Pier St (Grey concrete) (420m length)	\$ 94,500.00	\$ -	Works planned to commence Jan 2025
	\$4,132,232.00	\$ 1,877,389.14	

#### CONCLUSION

With the early adoption of the 2024/25 budget, works commenced early in the financial year to make sure the carry forwards were kept to a minimal at the end of the financial year. Two of the larges projects in the Fremantle City Football Club building upgrade and Riverside Road upgrade will be finished before the end of December 2024.

# 10.2 OFFICER RECOMMENDATION / COMMITTEE RESOLUTION

**Committee Resolution 022611** 

**OFFICER RECOMMENDATION:** 

Moved Cr White, seconded Cr Natale

That the Works Committee receive and note the Capital Works Program Report.

(CARRIED UNANIMOUSLY 5:0)

For: Crs Collinson, Wilson, Natale, McPhail, White

Against: Nil

#### REPORT ATTACHMENTS

Nil



#### 10.3 ENGINEERING MAINTENANCE ITEMS

Report Reference Number WCR-152

Prepared by Nicholas King

**Supervised by** Jonathan Throssell

Meeting date Tuesday, 26 November 2024

Voting requirements Simple Majority

Documents tabled Nil
Attachments Nil

#### **PURPOSE**

The Works and Services Committee is requested to receive this report regarding Engineering Maintenance items.

#### **EXECUTIVE SUMMARY**

Engineering maintenance items within the Town are generally reactive and dealt with by the Towns engineering field officers or contractors. With the highest risk asset being its footpaths, the Town have implemented an annual footpath inspection program which a consultant investigates and rates all of the Towns footpath network. The inspection will be undertaken in January and February every year, with the condition of the footpaths the basis for the following years budget.

#### **BACKGROUND**

The Towns Engineering maintenance budget is approximately \$300,000 annually, and accounts for two of the Towns external work force. Although the workforce is small the importance on the department is high, with footpaths and roads some of the Towns high risk assets.

#### CONSULTATION

Nil

#### STATUTORY ENVIRONMENT

Local Government Act 1995

#### **POLICY IMPLICATIONS**

Purchasing Policy 2.1.3

#### FINANCIAL IMPLICATIONS

The Towns Engineering maintenance budget is approximately \$300,000 for the 2024/25 financial year.

#### STRATEGIC IMPLICATIONS

The Town of East Fremantle Strategic Community Plan 2020-2030 states:

Strategic Priority 3 – Built Environment – Accessible, well planned built landscapes which are in balance with the Town's unique heritage and open spaces

3.3 Plan and maintain the Town's assets to ensure they are accessible, inviting and well connected



#### **RISK IMPLICATIONS**

#### **RISKS**

Risk	Risk Likelihood (based on history & with existing controls)	Risk Impact / Consequence	Risk Rating (Prior to Treatment or Control)	Principal Risk Theme	Risk Action Plan (Controls or Treatment proposed)
High risk items like footpath repairs are left and public liability claims increase	Possible (3)	Moderate (3)	Moderate (5-9)	REPUTATIONAL Substantiated, low impact, low news item	Manage by making sure assets are maintained and repaired in a timely manner

#### **RISK MATRIX**

Consequence		Insignificant	Minor	Moderate	Major	Extreme
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

A risk is often specified in terms of an event or circumstance and the consequences that may flow from it. An effect may be positive, negative or a deviation from the expected and may be related to the following objectives: occupational health and safety, financial, service interruption, compliance, reputation and environment. A risk matrix has been prepared and a risk rating is provided below. Any items with a risk rating over 16 will be added to the Risk Register, and any item with a risk rating over 16 will require a specific risk treatment plan to be developed.

#### **RISK RATING**

Risk Rating	9
Does this item need to be added to the Town's Risk Register	No
Is a Risk Treatment Plan Required	No

#### SITE INSPECTION

Nil

#### COMMENT

One of the busier roads within East Fremantle is Riverside Road with its consistent traffic flow by vehicles, cyclists and trucks. Annual inspections are undertaken by Officers to make sure the road is safe. The footpath defect repair numbers are as below, which the defects were picked up in the February 2023 audit, and repairs are up until November 2024:



	Defects	Pit defects	Repaired Defects
Total	2018	412	295

The majority of repairs undertaken in this two month period was around the oval community precinct, including the upgrade of over 20 pram ramps.

Below shows the number of defects that will be repaired as part of the capital works in 2024/25 budget.

2024/25 Capital works footpaths	Defects	Comment
Riverside Road	19	Planned completion December 2024
Moss Street	12	Completed
George Street	28	Works to begin Jan 2024
Preston Point Road	40	Works to begin Jan 2024
Total	99	

From 2 September 2024 until 9 November 2024 (68-day period) there were 49 snap, send and solve reports to the Town, of the 16 reported the below shows the breakdown of most reported issues:

Category	Reports
Signs	5
Tree reports	6
Graffiti	22

A sustainability and drainage item discussed at the Works Committee meeting in May 2024, was Officers investigating the possibility of installing Drainage outlet nets, to capture any larger rubbish, and prevent items from entering the river. Officers sought a quote from Urban Asset Solutions and comments from the Department of Biodiversity, Conservation and Attractions which a application has been made to install the nets.

#### CONCLUSION

With Engineering assets being highly visible and high risk to the Town it is important that these assets are maintained to a high standard. The external work crew for engineering maintenance are proactive when queries or complaints are received, this includes assisting in the mitigation of trip hazards within the Towns footpath network which we are progressing with each month.

#### 10.3 OFFICER RECOMMENDATION / COMMITTEE RESOLUTION

**Committee Resolution 032611** 

**OFFICER RECOMMENDATION:** 

Moved Cr White, seconded Cr Natale

That the Works Committee receive and note the Engineering Maintenance Report.

(CARRIED UNANIMOUSLY 5:0)

For: Crs Collinson, Wilson, Natale, McPhail, White

Against: Nil

REPORT ATTACHMENTS

Nil



#### 10.4 PARKS & GARDENS

Report Reference Number WCR-155

Prepared by Nicholas King

Supervised by Jonathan Throssell

Meeting date Tuesday, 26 November 2024

Voting requirements Simple Majority

Documents tabled Nil
Attachments Nil

#### **PURPOSE**

The Works Committee is requested to receive this report regarding the Town's Parks and Gardens.

#### **EXECUTIVE SUMMARY**

The Towns Parks, Ovals and reserves asset portfolio has an estimated value of approximately \$8 million, excluding non-depreciable assets (passive parks, sports fields and natural areas). The majority of its external work force are based within the parks and gardens team, maintaining the Towns parks and gardens on a schedule program which runs fortnightly. In addition to the maintenance, capital projects within parks account for approximately \$310,000 for the financial year 2024/25.

#### **BACKGROUND**

The Towns parks and gardens are the most visible asset to its residents and stakeholders, meaning that the maintenance of these areas is important in keeping the Town looking proactive and mindful of its stakeholders values in relation to the environment.

The early adoption of the 2024/25 budget means that Officers can begin the procurement process for items as soon as possible, meaning delivery of items before the end of the financial year.

Undertaken in September 2024 was a usage report of the sporting ovals, to assess the current use and if this poses a risk to the surface over a long period of time.

#### CONSULTATION

The Officers meet with the relevant sports user groups of the Preston Point ovals every quarter, which is a good way to communicate works or concerns the clubs have.

#### STATUTORY ENVIRONMENT

Local Government Act 1995

Environment Protection and Biodiversity Conservation Act 1999

#### **POLICY IMPLICATIONS**

Purchasing Policy 2.1.3

#### FINANCIAL IMPLICATIONS

Capital projects of approximately \$310,000 for the 2024/25 financial year as below:



Description	Budget
Rotunda replacement - Wayman Park	\$ 40,000
Rotunda replacement - Mervi Cowan Park	\$ 55,000
Reticulation upgrades - Preston Point	\$ 20,000
Limestone wall replacement - Glasson Park	\$ 40,000
Bore test/replacement - Foreshore Parks	\$ 30,000
Bore pump test - Stratford Street Park	\$ 10,000
Irrigation upgrade - Marjorie Green Park	\$ 10,000
Irrigation upgrade tie in to existing system -Locke Park	\$ 35,000
Bin upgrades	\$ 10,000
Drink fountain upgrade	\$ 10,000
Wayman softfall upgrade for exercise equipment	\$ 20,000
Extend cricket practice nets hardstand by approx 6m - Henry Jeff & Preston Point	\$ 30,000
Total	\$ 310,000

Operating costs of approximately \$600,000 for the 2024/25 financial year

#### STRATEGIC IMPLICATIONS

Strategic Priority 1 – Social - A socially connected, inclusive and safe community.

1.2 Inviting open spaces, meeting places and recreational facilities

Strategic Priority 3 – Built Environment – Accessible, well planned built landscapes which are in balance with the Town's unique heritage and open spaces

3.2 Maintaining and enhancing the Town's character

Strategic Priority 4 – Natural Environment - Maintaining and enhancing our River foreshore and other green, open spaces with a focus on environmental sustainability and community amenity

- 4.1 Conserve, maintain and enhance the Town's open spaces
- 4.2 Enhance environmental values and sustainable natural resource use
- 4.3 Acknowledge the change in our climate and understand the impact of those changes.

# RISK IMPLICATIONS

#### **RISKS**

Risk	Risk Likelihood (based on history & with existing controls)	Risk Impact / Consequence	Risk Rating (Prior to Treatment or Control)	Principal Risk Theme	Risk Action Plan (Controls or Treatment proposed)
Parks become degraded and look poor	Possible (3)	Moderate (3)	Moderate (5-9)	REPUTATIONAL Substantiated, public embarrassment, moderate impact, moderate news profile	Manage by making sure out maintenance standards are high and checked by senior staff.



#### **RISK MATRIX**

Consequence		Insignificant	Minor	Moderate	Major	Extreme
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

A risk is often specified in terms of an event or circumstance and the consequences that may flow from it. An effect may be positive, negative or a deviation from the expected and may be related to the following objectives: occupational health and safety, financial, service interruption, compliance, reputation and environment. A risk matrix has been prepared and a risk rating is provided below. Any items with a risk rating over 16 will be added to the Risk Register, and any item with a risk rating over 16 will require a specific risk treatment plan to be developed.

#### **RISK RATING**

Risk Rating		9
Does this item need to be added to the Town's Risk Register	. < ./	No
Is a Risk Treatment Plan Required	11	No

#### SITE INSPECTION

Nil

#### COMMENT

The maintenance and upgrade of the Towns parks is very important as it is an amenity that is seen and used daily by residents and stakeholders. The Towns major maintenance works and projects are listed below with relevant timeframes:

- Retic bore upgrades Works to begin in August 2024 to ensure all reticulation is up and running before summer 2024.
- Henry Jeffery, Preston Point and Wauhop Ovals Maintenance works were undertaken between footy and cricket seasons, including turf replacement. More turf was replaced in November 2024 due to the state of Henry Jeffery and Preston Point oval. A top dress is planned for Monday 25 November.
- Tree planting All seasonal tree planting planned for July/August 2024. Tree lists were finalised and the majority of the verge trees have been planted.

Following ongoing concerns from the users of Henry Jeffery and Preston Point, Officers commissioned a usage report through a turf consultant to review the current use of the grounds. Input was provided by each of the clubs, except the lacrosse club who never responded to requests.

As can be seen from the attached report, all of the grounds have moderate to extremely high usage person hours per week. Usage m2 per person is also high for Wauhop and extremely high for Henry Jeffery. Taking into consideration these numbers to not take into consideration the dog users and the other users such as sports camps who add to this wear and tear.



This ongoing complaint from sports clubs at the ovals was the reason for commissioning the report, which it is for the Town to decide what action should be taken to address the usage issue. With usage levels so high, it is impossible to maintain the ovals to a good standard, unless budgets are increased.

#### CONCLUSION

As works in parks and gardens is generally seasonal in terms of tree planting and recovery, most of the capital works relating to parks and gardens is undertaken in the winter months between July and September. In addition to the capital projects the Towns external work force work on a fortnightly maintenance schedule to maintain the Towns parks and gardens.

#### 10.4 OFFICER RECOMMENDATION / COMMITTEE RESOLUTION

**Committee Resolution 042611** 

**OFFICER RECOMMENDATION:** 

Moved Cr McPhail, seconded Cr Collinson

That the Works Committee receive and note the Parks and Gardens report.

(CARRIED UNANIMOUSLY 5:0)

For: Crs Collinson, Wilson, Natale, White, McPhail

Against: Nil

#### REPORT ATTACHMENTS

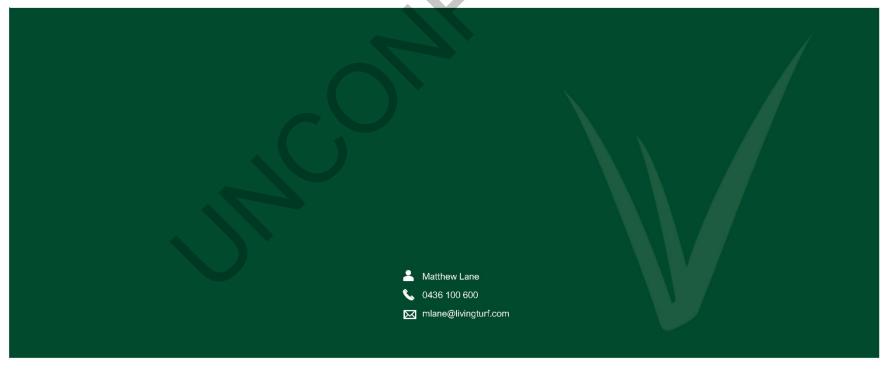
Attachments start on the next page



# **Town of East Fremantle**

IPOS - Usage Data

02/09/2024





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# 1.0 Summary

An assessment of Wauhop Park Upper and Lower, Preston Point Reserve and Henry Jeffery Reserve reveals a range of usage and compaction levels. Wauhop Park Upper and Lower experience moderate usage with ample space per person, while Preston Point Reserve has similar usage but less space per person. Henry Jeffery Reserve faces extreme usage and very limited space, leading to significant compaction issues. All parks show high compaction levels, especially in goal mouths and key zones, where they are unacceptably high. To address these challenges, it is recommended to implement verti-draining to alleviate compaction, adjust usage patterns, apply over 250kg/ha of nitrogen annually, use wetting agents to improve moisture retention, and monitor for pest damage.

#### 2.0 Introduction

Living Turf has completed this report on behalf of the Town of East Fremantle to assess the current usage capacity of Henry Jeffery Reserve, Wauhop Park Upper / Lower, and Preston Point Reserve.

The primary objective of this report is to provide informed recommendations for optimising surface conditions and to evaluate the volume of traffic each surface is receiving.

To compile this report, club fixtures and attendance data provided by the Town of East Fremantle were analysed to determine the total person-hours per week at each ground, along with the associated area in square meters.

Surface hardness was assessed at each reserve using a 2.25 kg Clegg Hammer dropped from a height of 455 mm this measurement helps determine the impact of usage on surface performance.





# 3.0 Ground Usage Data

# 3.1 Wauhop Park Upper

As shown below, Wauhop Park Upper currently experiences 21.5 hours of use per week, amounting to 297 person-hours weekly. This level of usage is classified as Moderate. However, due to the field's size (10,000m²), the area per person is High at 33.67 m² per person.

Dorle							Mauhan	Hanar				
Park							Wauhop	opper				
Park Size 10	000 m²			Matc	h / Training I	lours 👜				<b>₩</b> Usage		
Teams #1	Number of Team Members	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Hours	Person Hr Per Week	m² / Person	
		.02	Frem	antle City Fo	otball Club -	Womens				100 100		
Women's Div 4	15			1.5		1.5			3	45	222.22	
Women's Div 6	15		1.5		1.5		1		3	45	222.22	
Women's Div 7	12		1.5				1		1.5	18	555.56	
Women's Masters	12		1.5						1.5	18	555.56	
Girls U10	12			1					1	12	833.33	
Girls U10	12	1							1	12	833.33	
Girls U12	12		1						1	12	833.33	
Girls U12	12		1						1	12	833.33	
Girls U12	12		1				1		1	12	833.33	
Girls U13	14			1.5					1.5	21	476.19	
Girls U14	14			1.5		1.5			3	42	238.10	
Grils U14	16			1.5		1.5	1		3	48	208.33	
Total	158 Team Members	1.0 Hrs	7.5 Hrs	7.0 Hrs	1.5 Hrs	4.5 Hrs	0.0 Hrs	0.0 Hrs	21.5 Hrs	297	33.67	
							1.0					
Grand Total	158 Team Members	1.0 Hrs	7.5 Hrs	7.0 Hrs	1.5 Hrs	4.5 Hrs	0.0 Hrs	0.0 Hrs	21.5 Hrs	297	33.67	

Sport	s Ground U	sage Rates
Person Hr per	Week)	Usage Rating
650>	1	Extremely High Usage
360 - 650	2	High Usage
250 - 360	3	Moderate Usage
185 - 250	4	Moderate - Low Usage
<185	5	Low Usage

Ground Usage Rates									
(M <sup>2</sup> per Person Hr per Week) Usage Rating									
<20	1	Very high							
21 - 35	2	High							
36 - 50	3	Moderate - Low Usage							
50 - 70	4	Low Usage							
> 70	5	Very Low							



# 3.2 Wauhop Park Lower

As shown below, Wauhop Park Lower Receives 16.5 hours of use per week, translating to 273 person-hours per week. This is also considered Moderate usage, the smaller field size (7,000m²) results in a High area per person at 25.64 m² per person.

Park:	:						Wauhop	Lower			
Park Size 70	00 m²							<b>₩</b> Usage	₩ Usage		
Teams ♣	Number of Team Members	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Hours ()	Person Hr Per Week	m² / Person
			Frem	antle City Fo	otball Club -	Womens					
Womens Div 1	15		1.5		1.5				3	45	155.56
Women's Div 5	15		1.5		1.5				3	45	155.56
Womens NPL	18			1.5		1.5			3	54	129.63
Womens NPL U21	18			1.5		1.5		1.5	4.5	81	86.42
Girls U16	16		1.5			1.5			3	48	145.83
Total	82 Team Members	0.0 Hrs	4.5 Hrs	3.0 Hrs	3.0 Hrs	4.5 Hrs	0.0 Hrs	1.5 Hrs	16.5 Hrs	273	25.64
Grand Total	82 Team Members	0.0 Hrs	4.5 Hrs	3.0 Hrs	3.0 Hrs	4.5 Hrs	0.0 Hrs	1.5 Hrs	16.5 Hrs	273	25.64

Sport	s Ground L	Jsage Rates
Person Hr per	Week)	Usage Rating
650>	1	Extremely High Usage
360 - 650	2	High Usage
250 - 360	3	Moderate Usage
185 - 250	4	Moderate - Low Usage
<185	5	Low Usage

Ground Usage Rates								
(M <sup>2</sup> per Person Hr per Week) Usage Rating								
<20	1	Very high						
21 - 35	2	High						
36 - 50	3	Moderate - Low Usage						
50 - 70	4	Low Usage						
> 70	5	Very Low						



#### 3.3 Preston Point Reserve

As shown below, Preston Point Reserve Receives 22.5 hours per week of use which equates 261 person-hours per week and is considered Moderate whilst the m² per Person is considered Low at 53.64.

Park:	:	Preston Point					Preston Point					
Park Size 140	Park Size 14000 m²			Match / Training Hours 📵						<b>#</b> ≯ Usage		
Teams -T	Number of Team Members	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Hours	Person Hr Per Week	m² / Person	
				East Frem	nantle Junior	's						
Under 11 Blue	12			1.5			3		4.5	54	259.26	
Under 14 Blue	12				1.5		3		4.5	54	259.26	
Under 15 Blue	12			1.5			3		4.5	54	259.26	
Total	36 Team Members	0.0 Hrs	0.0 Hrs	3.0 Hrs	1.5 Hrs	0.0 Hrs	9.0 Hrs	0.0 Hrs	13.5 Hrs	162	86.42	
				East Freman	tle Cricket (	Club						
First Grade	11				1.5		3		4.5	49.5	282.83	
One Day C	11				1.5		3		4.5	49.5	282.83	
Total	22 Team Members	0.0 Hrs	0.0 Hrs	0.0 Hrs	3.0 Hrs	0.0 Hrs	6.0 Hrs	0.0 Hrs	9.0 Hrs	99	141.41	
Grand Total	58 Team Members	0.0 Hrs	0.0 Hrs	3.0 Hrs	4.5 Hrs	0.0 Hrs	15.0 Hrs	0.0 Hrs	22.5 Hrs	261	53.64	

Sports Ground Usage Rates								
Person Hr per	Week)	Usage Rating						
650>	1	Extremely High Usage						
360 - 650	2	High Usage						
250 - 360	3	Moderate Usage						
185 - 250	4	Moderate - Low Usage						
<185	5	Low Usage						

	Ground Usage Rates								
(M² pe	(M² per Person Hr per Week) Usage Rating								
	<20	1	Very high						
	21 - 35	2	High						
	36 - 50	3	Moderate - Low Usage						
	50 - 70	4	Low Usage						
	> 70	5	Very Low						



# 3.4 Henry Jeffery Reserve

As shown below, Henrey Jeffery Experiences **Extremely High Usage** with 78 hours of use per week, equating to 1,913 person-hours which is 1,263 Hours over the guidline. The area per person is also classified as **Extremely High Usage**, with only 7.32 m² per person.

Park:							Henry J	effery			
Park Size 140		Match / Training Hours 🗐							<b>₩</b> Usage		
Teams -∰	Number of Team Members	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Hours	Person Hr Per Week	m² / Person
				East Fre	mantle JFC						
Year 3	60		1			1		1	2	120	116.67
Year 4	34					1		1	2	68	205.88
Year 5	36					1		1	2	72	194.44
Year 6	50					1_		1	2	100	140.00
Year 7	38		1	1	1				3	114	122.81
Year 8	18		1	1	1				3	54	259.26
Year 9	40		1	1	1				3	120	116.67
Year 10	20		1	1	1 .				3	60	233.33
Year 11/12	30		1	1	1				3	90	155.56
Year 3/4 Girls	16					1		1	2	32	437.50
Year 5/6 Girls	20		1	1	1	1		1	5	100	140.00
Year 7/8 Girls	40		1	1	1	1		1	5	200	70.00
Year 9/10 Girls	40		1	1	1	1		1	5	200	70.00
Year 11/12 Girls	40		1	1	1	1		1	5	200	70.00
Total	482 Team Members	0.0 Hrs	9.0 Hrs	9.0 Hrs	9.0 Hrs	9.0 Hrs	0.0 Hrs	9.0 Hrs	45.0 Hrs	1530	9.15
				East Frem	antle Junio	rs					
Under 10 White	12		\		1			3	4	48	291.67
Under 10 Red	12				1			3	4	48	291.67
Under 12 White	12				1			3	4	48	291.67
Under 13 Blue	12				1			3	4	48	291.67
Under 15 Gold	12		1					3	4	48	291.67
Total	60 Team Members	0.0 Hrs	1.0 Hrs	0.0 Hrs	4.0 Hrs	0.0 Hrs	0.0 Hrs	15.0 Hrs	20.0 Hrs	240	58.33
				East Freman		Club				And the second second	
One Day A	11				1.5		5		6.5	71.5	195.80
One Day G	11				1.5		5		6.5	71.5	195.80
Total	22 Team Members	0.0 Hrs	0.0 Hrs	0.0 Hrs	3.0 Hrs	0.0 Hrs	10.0 Hrs	0.0 Hrs	13.0 Hrs	143	97.90
						,					

Sports Ground Usage Rates								
Person Hr per \	Person Hr per Week)							
650>	1	Extremely High Usage						
360 - 650	2	High Usage						
250 - 360	3	Moderate Usage						
185 - 250	4	Moderate - Low Usage						
<185	5	Low Usage						

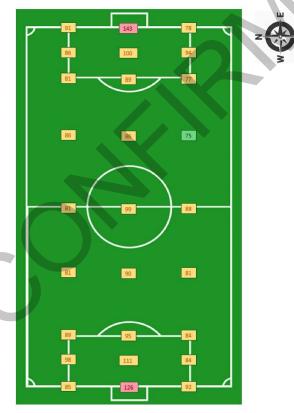
Ground Usage Rates								
(M² per Person Hr per Week) Usage Ratir								
<20	1	Very high						
21 - 35	2	High						
36 - 50	3	Moderate - Low Usage						
50 - 70	4	Low Usage						
> 70	5	Very Low						



# 4.0 Compaction Readings

# 4.1 Wauhop Park Lower

Surface compaction at Wauhop Park lower is categorised as High Normal with readings in the goal mouths reaching Unacceptably High. This is expected due to the heavy usage and repetitive wear and tear in these high-traffic areas.



Average Gravities: 91.48

Performance Indicator	Unacceptably Low	Low Normal	Preferred Range	High Normal	Unacceptably High
Surface Hardness (Gravities)	<30	31-55	56-75	76-120	>120





# 4.2 Wauhop Park Upper

Surface compaction at Wauhop Park Upper is categorised as High Normal.



Average Gravities: 86.44

Performance Indicator	Unacceptably Low	Low Normal	Preferred Range	High Normal	Unacceptably High
Surface Hardness (Gravities)	<30	31-55	56-75	76-120	>120





#### **4.3 Preston Point Reserve**

Surface compaction at Preston Point Reserve is categorised as High Normal and is due to the lower usage levels it is currently receiving in comparison to the other locations. The centre of the ground and goal mouth corridors are reading higher levels of compaction which is due to the concentrated traffic these areas receive.



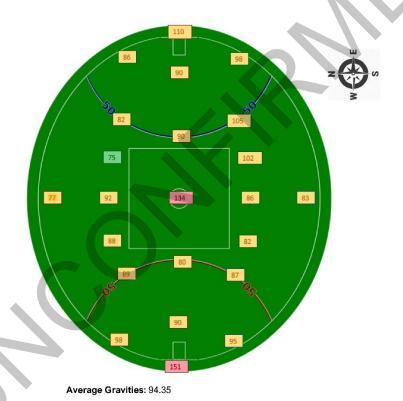
Average Gravities: 91.57

Performance Indicator	Unacceptably Low	Low Normal	Preferred Range	High Normal	Unacceptably High
Surface Hardness (Gravities)	<30	31-55	56-75	76-120	>120



# 4.4 Henry Jeffery Reserve

Surface compaction at Henry Jeffery Reserve is categorised as High Normal with readings in the goal mouths and centre bounce down reaching Unacceptably High levels. The centre of the ground and goal mouth corridors are reading higher levels of compaction which is due to the concentrated traffic these areas receive.



Performance Indicator	Unacceptably Low	Low Normal	Preferred Range	High Normal	Unacceptably High
Surface Hardness (Gravities)	<30	31-55	56-75	76-120	>120



#### 5.0 Recommendations

#### 5.1 Soil Compaction

Soil compaction is a significant issue across all reserves, with Clegg Hammer readings consistently indicating high levels of compaction. Profile analysis has revealed the development of a hard pan layer at a depth of 150-200mm, caused by surface use. To address this, it is recommended to perform Verti-draining to a depth of 150-200mm during the winter sports season. This will help alleviate surface compaction, support turf health, and ensure adequate water drainage, protecting the surface during winter sports.









Images: 150mm - 250mm depth hard pan developing beneath the surface at each reserve.

# 5.2 Understanding and adjusting usage

It is advisable to review the Usage Data and adjust traffic and usage accordingly. Consider relocating some events, particularly during winter months, to alternate locations such as Preston Point Reserve, which experiences less usage compared to Henry Jeffery. This will help reduce surface deterioration. Furthermore, encouraging sporting clubs to spread their usage evenly across the entire ground, rather than favouring the wings and interchange areas, will help maintain surface quality and distribute wear and tear more evenly.



#### 5.3 Nutrition

To combat excessive wear and tear, it is crucial to implement a robust nutrition program, ensuring an annual nitrogen application rate of over 250kg/ha. This will enable the turf to better withstand stress factors, promote healthy growth, and support recovery after the winter sports season, thereby ensuring optimal coverage and resilience for the following season.

#### **5.4 Wetting Agent**

Areas exposed due to heavy wear and tear are at risk of becoming highly hydrophobic, hindering new growth and recovery. To prevent this and ensure optimal surface coverage, it is advisable to apply wetting agents throughout the growing season. This will promote adequate recovery and prepare the turf for high-traffic situations, such as the winter sports season.

#### 5.5 Pests

Due to excessive wear and tear received from winter sport, susceptibility to Mite Damage often misdiagnosed as wear and tear from winter sports has occurred. The most significant identifying factor is the witches brooming effect it has on the Turf plant, and in extreme cases, it can lead to complete bare stripped stolons and open surfaces which is evident along the boundaries near the interchange gates and throughout the playing surfaces where high traffic is occurring such as the goal mouths. It is recommended to apply preventive applications of Waldo and Voyager in November and February.









Images: The reserves have sustained significant wear and tear, particularly in high-traffic corridors and goal mouths, resulting in eventual mite damage. This has led to bare and exposed areas on the playing surface.



#### 10.5 RISK & HAZARDS

Report Reference Number WCR-157

Prepared by Nicholas King

Supervised by Jonathan Throssell

Meeting date Tuesday, 26 November 2024

Voting requirements Simple Majority

Documents tabled Nil
Attachments Nil

#### **PURPOSE**

The Works Committee is requested to receive this report regarding Risk & Hazards and OHS/WHS matters.

#### **EXECUTIVE SUMMARY**

As there are no items to report on these matters for this month, items may be raised during the meeting.

#### **BACKGROUND**

Risk & Hazards and OHS/WHS matters are important for the Town, as reporting and mitigating risk is a key component on reducing the Towns public liability. If done correctly, the Town, residents and other stakeholders will benefit from a safe Town of limited risks and hazards.

#### CONSULTATION

Nil

#### STATUTORY ENVIRONMENT

Work Health and Safety Act 2020

#### POLICY IMPLICATIONS

Policy 2.2 Risk Management

# FINANCIAL IMPLICATIONS

No direct costs associated with this item, however the Towns insurance policies may be impacted indirectly.

#### STRATEGIC IMPLICATIONS

The Town of East Fremantle Strategic Community Plan 2020-2030 states:

# Strategic Priority 5 – A proactive, approachable Council which values community consultation, transparency and accountability

- 5.1 Strengthen organisational accountability and transparency
- 5.3 Strive for excellence in leadership and governance



#### **RISK IMPLICATIONS**

#### **RISKS**

Risk	Risk Likelihood (based on history & with existing controls)	Risk Impact / Consequence	Risk Rating (Prior to Treatment or Control)	Principal Risk Theme	Risk Action Plan (Controls or Treatment proposed)
If risks are not	Unlikely (2)	Major (4)	Moderate (5-	REPUTATIONAL	Manage by
identified then			9)	Substantiated, public	identifying
hazards can				embarrassment, high	risks and
become worse, and				impact, high news	mitigating
the impact can				profile, third party	them early
sometimes be fatal				actions	

#### **RISK MATRIX**

Consequer	nce	Insignificant	Minor	Moderate	Major	Extreme
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

A risk is often specified in terms of an event or circumstance and the consequences that may flow from it. An effect may be positive, negative or a deviation from the expected and may be related to the following objectives: occupational health and safety, financial, service interruption, compliance, reputation and environment. A risk matrix has been prepared and a risk rating is provided below. Any items with a risk rating over 16 will be added to the Risk Register, and any item with a risk rating over 16 will require a specific risk treatment plan to be developed.

#### **RISK RATING**

Risk Rating	8
Does this item need to be added to the Town's Risk Register	No
Is a Risk Treatment Plan Required	No

#### SITE INSPECTION

Nil

#### **COMMENT**

As no items for this month, this section will be filled as required in coming meetings.

Technical Services have 20 risks within the risk register which they are the direct owner of these risks.

The highest risks within the Technical Services Department are below:

• Inadequate hazard identification and exclusion

Risk rating 12

• Lack of Asset management planning

Risk rating 9

#### MINUTES OF WORKS COMMITTEE MEETING TUESDAY, 26 NOVEMBER 2024



•	Lack of formal or appropriate scheduling	Risk rating 9
•	Lack of training, awareness and knowledge	Risk rating 9
•	Project management - Failure to consult with key stakeholders	Risk rating 9
•	Inadequate security protection measures in place for buildings	Risk rating 9
•	Inadequate contract management practices	Risk rating 9

All of these risks have relevant controls in place, with the inherent impact on the lower end for all of the risks.

At the works committee meeting May 2024, it was discussed that the current Safe Work Methods Statements are being reviewed and updated in accordance with the recent WHS assessment. The Town have appointed a WHS Officer who is now looking through current documentation and reviewing what is in need of an update.

#### CONCLUSION

Risk & Hazards and OHS/WHS are items that are important to the Town as its reputation can be damaged and the financial implications can be high if the severity of incidents is serious. It is the Towns responsibility to mitigate these risks and identify hazards, in trying to prevent serious incidents.

The Towns risk register has recently been migrated to SharePoint, making it easier for staff members to use and get automatic reminders of when risks are to be reviewed.

#### 10.5 OFFICER RECOMMENDATION / COMMITTEE RESOLUTION

**Committee Resolution 052611** 

**OFFICER RECOMMENDATION:** 

Moved Cr White, seconded Cr McPhail

That the Works Committee receive and note the Risk & Hazards and OHS/WHS report.

(CARRIED UNANIMOUSLY 5:0)

For: Crs Collinson, Wilson, Natale, White, McPhail

Against: Nil

# REPORT ATTACHMENTS

Nil



#### 10.6 STRATEGIC PROJECTS

**Report Reference Number** WCR-159

Prepared by Nicholas King

Supervised by Jonathan Throssell

Meeting date Tuesday, 26 November 2024

**Voting requirements** Simple Majority

Documents tabled Nil
Attachments Nil

#### **PURPOSE**

The Works and Services Committee is requested to receive this report regarding the Town's Strategic Projects.

#### **EXECUTIVE SUMMARY**

The Town has several strategic projects which align with its Strategic Community Plan, Corporate Business Plan and Strategic Resource Plan. Four key projects have been identified and will be updated within this report, being:

- Implementation of Works Review
- Implementation of Integrated Traffic Management Plan
- Implementation of Foreshore Management Plan
- Implementation of Asset Management Plan

#### **BACKGROUND**

The four key strategic projects have varied background information, which all are long term projects.

#### CONSULTATION

All strategic projects have had varied levels of consultation, including:

#### <u>Implementation of Works Review</u>

Finalised report went to Council informally upon completion, with updates provided to Council in late 2021 at the Council Concept Forum. The updated actions list and completed items will be provided to Council in mid-2024.

## Implementation of Integrated Traffic Management Plan

The finalised report was presented to Council at the Council Concept Forum in mid-2021. Following the review of the Corporate Business plan in early 2024, this has raised the concerns of parking around the Town once again. A forum may be suggested to discuss this further with Councilors.

#### Implementation of Foreshore Management Plan

Different iterations have been presented to Council both formally and informally since the 2015 plan, however the updated condition assessment and plan has not been presented to Council as of yet.

#### Implementation of Asset Management Plan

The asset management plans were presented to Council in May 2024 for endorsement.



#### STATUTORY ENVIRONMENT

Local Government Act 1995

#### **POLICY IMPLICATIONS**

Purchasing Policy 2.1.3

#### FINANCIAL IMPLICATIONS

The four strategic projects have an impact on the Towns long term financial plan and the current 2022/23 financial year budget.

#### STRATEGIC IMPLICATIONS

The Town of East Fremantle Strategic Community Plan 2020-2030 states:

Strategic Priority 3 – Built Environment – Accessible, well planned built landscapes which are in balance with the Town's unique heritage and open spaces

3.3 Plan and maintain the Town's assets to ensure they are accessible, inviting and well connected

#### RISK IMPLICATIONS

#### **RISKS**

Risk	Risk Likelihood (based on history & with existing controls)	Risk Impact / Consequence	Risk Rating (Prior to Treatment or Control)	Principal Risk Theme	Risk Action Plan (Controls or Treatment proposed)
If strategic plans are not updated or maintained the long term financial plan may be adversely impacted	Possible (3)	Minor (2)	Low (1-4)	FINANCIAL IMPACT \$50,000 - \$250,000	Manage by annually reviewing strategic projects to make sure we are aligning with the plans and long term financial planning

#### RISK MATRIX

Consequence		Insignificant	Minor	Moderate	Major	Extreme
Likelihood		1	2	3	4	5
Almost Certain	5	Moderate (5)	High (10)	High (15)	Extreme (20)	Extreme (25)
Likely	4	Low (4)	Moderate (8)	High (12)	High (16)	Extreme (20)
Possible	3	Low (3)	Moderate (6)	Moderate (9)	High (12)	High (15)
Unlikely	2	Low (2)	Low (4)	Moderate (6)	Moderate (8)	High (10)
Rare	1	Low (1)	Low (2)	Low (3)	Low (4)	Moderate (5)

A risk is often specified in terms of an event or circumstance and the consequences that may flow from it. An effect may be positive, negative or a deviation from the expected and may be related to the following objectives: occupational health and safety, financial, service interruption, compliance, reputation and environment. A risk matrix has been prepared and a risk rating is provided below. Any items with a risk rating over 16 will be added to the Risk Register, and any item with a risk rating over 16 will require a specific risk treatment plan to be developed.



#### **RISK RATING**

Risk Rating	6
Does this item need to be added to the Town's Risk Register	No
Is a Risk Treatment Plan Required	No

#### SITE INSPECTION

Nil

#### COMMENT

Updates on the individual projects are as below:

#### **Implementation of Works Review**

The Operations review is reviewed monthly by the CEO and EMTS, with the recommendations commented on and updated if completed.

Council are reminded that the report was endorsed by Council in 2021, with recommendations including the importance of the structure of the Technical Services Department and the newly created positions.

To date of the 66 recommendations the status is below for each:

Status	66	%
Ongoing	33	51%
Completed	24	37%
No Action	11	17%

# Implementation of Integrated Traffic Management Plan

The Town has undertaken an additional traffic survey in February 2023, which any action from this may be presented to Council.

Since March 2024 Officers have commissioned a line marking contractor to go around the Town and update all statutory line marking. This includes yellow no stopping line marking around the intersections and where line marking has faded.

#### <u>Implementation of Foreshore Management Plan</u>

The concept design for the Norm McKenzie wall upgrade project was presented to Council at the March 2024 concept forum, including the public consultation feedback. The Department of Biodiversity, Conservation and Attractions (DBCA) approved the project funding for a 50/50 share of the project cost. With works planned to commence in early 2025.

#### Implementation of Asset Management Plan

All Asset management plans were presented to Council for adoption in May 2024.

#### CONCLUSION

The Towns strategic projects are vital in capturing and updating the Towns assets and priorities in aligning with its long term financial plan. It is important that the Town review these projects regularly to make sure our annual capital program and maintenance budgets are aligning with the long term plans.



#### 10.6 OFFICER RECOMMENDATION / COMMITTEE RESOLUTION

**Presiding Member** 

**Committee Resolution 062611 OFFICER RECOMMENDATION:** Moved Cr White, seconded Cr Natale That the Works Committee receive and note the Strategic Project report. (CARRIED UNANIMOUSLY 5:0) Crs Collinson, Wilson, Natale, White, McPhail For: Against: Nil REPORT ATTACHMENTS Nil. 11 MATTERS BEHIND CLOSED DOORS Nil. 12 CLOSURE OF MEETING There being no further business, the Presiding Member declared the meeting closed at 7.24pm. I hereby certify that the Minutes of the ordinary meeting of the **Works Committee** of the Town of East Fremantle, held on 26 November 2024, Minute Book reference 1. to 12. were confirmed at the meeting of the Committee on